

CONTENTS

PAR			2.8 Sunbeam Place	36
Ak	out Us	2	Edusave Awards	36
			X-Factor Finale 2016	37
	Chairman's Message	4	2.9 Talks and Workshops Programmes	38
	Highlights of the Year 2016	6	Centre	20
1.3	Organisation Chart	11	Project Relate	38 38
1.4	Chairpersons and National Day Awards	13	Talks and Workshops 2.10 VOX @ Singapore Children's Society	30 39
	Recipients		Project Vantage	39
1.5	Committee Members 2016/2017	14	Vividly VOX Fiesta	39
			VOX Youth Awards	40
PAR	Τ2		2.11 Youth Service Centre (Toa Payoh)	41
<u>O</u> ı	<u>ır Work</u>	16	Beyond Parental Control (BPC) Pre-complaint Screening	41
2.1	Children Service Centre	18	BPC Pre-complaint Mediation	41
	Be D Ok 1 Camp	18	BeaconWorks	42
	Camp: Operation Rescue	18	BPC Statutory Supervision Order	42
	Camp FamILY	19	BPC Parents Mandated Order	42
	Choo Choo Train	19	BPC Investigation	42
2.2	Family Service Centre (Yishun)	20	Functional Family Therapy	43
	Casework and Counselling	20	Guidance Programme	43
	LEAP	20		
	Storm Riders	20	PART 3	
	Children's Medical Fund	21	Our Volunteers,	
2.3	Jurong Youth Centre	22	Donors and Staff	
	TeenStart	22	Donors and Stair	44
2.4	TweenStart	22	3.1 Congratulations to the Recipients of	46
2.4	Research and Outreach Centre	23	Singapore Children's Society Awards	70
	Compulsory Education Casework Pre-school Education Outreach and	23 23	2016	
	Casework	23	3.2 Events that Promote Family Bonding	47
	Project LADDER	24	3.3 Hear What They Say	48
	KidzLive: I Can Protect Myself	24		
	Research Studies	25	PART 4	
	Programme Evaluation	28	Facts and Figures	50
	Research Bites	28	1 aces and 1 igares	
	Research Grants	28	4.1 Service Statistics	51
	International Society for the Prevention of	28	4.2 Financial Information Summary	53
	Child Abuse and Neglect (ISPCAN)		4.3 Audited Financial Information 2016	54
	Other Updates	28	4.4 Major Donors	56
2.5	RoundBox @ Singapore Children's Society	29	4.5 Our Accolades	60
	Football	29		
	FunFit @ RoundBox	29		
	Jam Band	30		
2.6	RoundBox Youth Leadership Programme	30		
2.6	Student Care Centre (Henderson)	31	Annual Report Editorial Committee	
	Group Reading Programme KidzSHinE @ Henderson	31 32	Asst Prof Wernmei Yong Ade	
27	Student Service Hub (Bukit Merah)	32 33	Ms Jennifer Quong	
2./	Bully-Free Programme	33	Dr Regina Lee	
	вину-ггее Programme Project CABIN	33 34	Ms Shen Xuesheng	
	Tinkle Friend	34 34	Ms Wu Wan Ying	
	Vulnerable Witness Support Programme	35	Unique Entity Number: S62SS0057G	
	······································	-	, , , , , , , , , , , , , , , , , , , ,	

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Our Mission

To bring relief and happiness to children in need

Our Vision

To be a leading edge organisation in promoting the well-being of the child

Our Core Values



Compassion and Caring



Commitment



Professionalism



Integrity



Openness to Change

Our Patron-in-Chief

President Tony Tan Keng Yam

Patron for 1000 Enterprises and 1000 Philanthropists for Children-in-Need

Mr Teo Chee Hean

Deputy Prime Minister and Coordinating Minister for National Security

Singapore Children's Society protects and nurtures children and youth of all races and religions, especially children, youth and families in need. Established in 1952, its services have evolved to meet the changing needs of children. Today, Children's Society operates 11 service centres islandwide, offering services in the four categories of: Vulnerable Children Services, Children and Youth Services, Family Services, and Research and Advocacy.

Vulnerable Children Services

Protecting and Guiding Vulnerable Children

We provide fundamental care and guidance to children as what their parents and guardians should provide.

Children and Youth Services

Nurturing and Inspiring Our Children and Youth

We provide value-adding care, nurture and inspire children and youth, to complement what their parents and quardians provide.

Family Services

Supporting and Strengthening Our Families in Need

We support and strengthen families in need by working together with them.

Research and Advocacy

A Voice for Our Children and Their Future

We perform an advocacy role as the voice of children and their future.

About Us 3



As we enter a new world order, nobody can really predict what is in store for us. Globally, Brexit and Trump's protectionist, anti-globalisation and anti-immigration policies are expected to continue to bring unexpected changes politically and economically. We have to be prepared for greater uncertainties and disruptions in order to not only survive but thrive in a confused global environment.

Singapore's GDP grew by 2% in 2016 compared to 1.9% in 2015. The projected GDP growth for 2017 is 1% to 3%. The period of high single digit or double digit growth is behind us. Some sectors of our economy are facing tough cyclical and structural challenges, resulting in layoffs and low job creation. This will have a negative impact on more Singaporeans. Demand for Singapore Children's Society's services is expected to go up, thus the theme for this year's Annual Report, 'Gift' underscores Singapore Children's Society's commitment to bring the gift of care and happiness to the children in need, even as we go through another very challenging year.

In 2016, Children's Society was honoured to be a recipient of the inaugural Charity Transparency Awards. We continued to consolidate our services to ensure that our resources would be most effectively utilised to meet the increasing demand. We began the year with a Strategic Planning Meeting to review our Mission and Strategic Thrusts. We launched our 27th Project CABIN at Peicai Secondary School. To expand our reach to upper primary school students, we opened a new drop-in centre, called DEN @ JYC, for children aged 9 to 12. We also had our first combined Children's Day celebration involving Children Service Centre, Student Care Centre (Henderson) and Sunbeam Place. Our Bully-Free Roadshow and YouthGIG continued to engage young beneficiaries in the community. Ms Grace Fu, Minister for Culture, Community and Youth, delivered our 10th Singapore Children's Society Lecture – Our Children, Their Hopes and Future. It was another busy, but very meaningful year for us.

Children's Society's total expenditure was \$15.88 million, 15% higher than the previous year's

expenditure of \$13.86 million. Our total staff strength increased from 180 in 2015 to 190, as we continued to increase our capacity and deepen our skills to meet the growing demands for our services.

Due to the slow economy, our total donation for 2016 was \$13.06 million, which was 10% lower than 2015. We experienced an overall decline in both individual and corporate donations. We will continue to actively engage our donors and implement innovative strategies to reach out to more donors.

At our Awards presentation ceremony in 2016, our Guest-of-Honour, Mr Ong Ye Kung, then-Acting Minister for Education (Higher Education and Skills) & Senior Minister of State, Ministry of Defence, presented awards to 52 deserving volunteers and donors. They gave up their valuable time or donated generously to support our work with the children, youth and families under our care. It is with heartfelt gratitude that I wish to thank all our volunteers and donors for their dedication and contribution.

In conclusion, I would like to express my deep appreciation and thanks to the Executive Committee and Standing Committee members, and our staff for their commitment and good work. As we celebrate our 65th anniversary in 2017, I am also deeply thankful to our members, volunteers, donors and well-wishers, for staying on course with us in working closely together to bring relief and happiness to the children in need.

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Demand for Singapore Children's Society's services is expected to go up, thus the theme for this year's Annual Report, 'Gift' underscores Singapore Children's Society's commitment to bring the gift of care and happiness to the children in need, even as we go through another very challenging year.

"

Mr Koh Choon Hui PJGJP

Singapore Children's Society

About Us 5

1.2 Highlights of the Year 2016







Strategic Planning Meeting

The Society's Executive Committee members, Chief Executive Officer, heads of department and key staff came together at the Strategic Planning Meeting on 5 March to discuss on our mission, strategic thrusts and our 'risk register', which is part of our risk governance. Held at PARKROYAL on Beach Road, the feedback gathered will improve our ability to deliver our services.



Launch of 27th Project CABIN – The Powerhouse

The Society's 27th Project CABIN was launched by Mr Baey Yam Keng, Parliamentary Secretary, Ministry of Culture, Community and Youth, at Peicai Secondary School on 15 April. A school-based drop-in facility for character and life skills development, CABINs provide a positive and conducive environment for youth after school hours. This CABIN is named The Powerhouse by the students as they envision it to be a place filled with energy and zest.

1000 Enterprises and 1000 Philanthropists for Children-in-Need Appreciation Dinner

To thank the 1,639 companies and individuals who participated in the 1000 Enterprises for Children-in-Need (1000E) and 1000 Philanthropists (1000P) programmes, the Society held an appreciation dinner on 18 March at Pan Pacific Singapore. The programmes' Patron, Mr Teo Chee Hean, Deputy

Prime Minister and Coordinating Minister for National Security, was the Guest-of-Honour. Two 1000E and 1000P ambassadors, Mr Alan Tan Gim Guan and Mr Mohan K. Vaswani, were appointed that evening.



1000E Charity Golf

The Society's 1000E Charity Golf tournament, aimed at rallying the Society's corporate donors as well as other golf enthusiasts from the business fraternity, was held at The Singapore Island Country Club on 13 May. The players teed off in the afternoon and attended a dinner and prize presentation in the evening with Guest-of-Honour Dr Lam Pin Min, Minister of State for Health.



Launch of DEN@JYC

Guest-of-Honour Mr Desmond Lee, Senior Minister of State for Home Affairs and National Development, and Adviser to Jurong GRC Grassroots Organisations launched the Society's first drop-in centre for children aged 9 to 12 called DEN @ JYC on 20 July. DEN, which stands for Discover, Empower and Nurture, represents the core principles which the Centre aims to incorporate into its programmes.

Singapore Children's Society Awards



1.2 Highlights of the Year 2016

Aug

Sep

Oct



Walk for Our Children

Over 3,000 participants participated in the Society's annual fundraising event Walk for Our Children 2016, held on 14 August at Bayfront Event Space, next to The Shoppes at Marina Bay Sands. Guest-of-Honour Mr Ng Chee Meng, then-Acting Minister for Education (Schools) and Senior Minister of State, Ministry of Transport launched the 3.5-km walkathon themed 'Coming Together: Celebrating Harmony in Diversity'.



Tribute to Volunteers

In appreciation of the Society's volunteers' hard work and dedication, they were treated to a sumptuous buffet brunch followed by a screening of 'Miss Peregrine's Home for Peculiar Children' at Golden Village VivoCity on 1 October.

Charity Transparency Awards 2016

The Society was awarded the inaugural Charity Transparency Awards 2016 on 28 September by the Charity Council for our transparency and disclosure practices.

(Photo by Charity Council)





Children's Day Celebration

About 140 children from Children
Service Centre, Student Care Centre
(Henderson) and Sunbeam Place came
together for an inter-centre Children's
Day celebration on 7 October at
Henderson Community Club. As a leadup to the Society's inaugural combined
celebrations, the children performed
community service to show their
appreciation to the people around them.



(Photo by Ministry of Social and Family Development)

Photo Contest Prize Presentation Ceremony

The Society held its first Photo Contest themed 'Happy Faces', which aimed to highlight the importance of spending time and creating memories with family and friends. The contest ran on the Society's Facebook page through August. Winners were invited to a Prize Presentation Ceremony on 15 October at National Design Centre. Assoc Prof Muhammad Faishal Ibrahim, Parliamentary Secretary, Ministry of Education and Ministry of Social and Family Development graced the event as the Guest-of-Honour.

10th Singapore Children's Society Lecture

Ms Grace Fu, Minister for Culture, Community and Youth, took the podium at the National Museum of Singapore's Gallery Theatre on 8 October. She delivered a lecture titled 'Our Children, Their Hopes and Future'.



(Photo by Ministry of Culture, Community and Youth)

About Us

1.2 Highlights of the Year 2016

Oct

Nov

Dec



Bully-Free Roadshow

In our recent cyberbullying research, we found out that cyber victims reach out to peers and parents when they are targeted. Our roadshow, themed 'Delete Cyberbullying' then aimed to reach out to parents, children and youth to spread the message: delete cyber bullying for a better and safer internet world. Over 930 people participated in the Bully-Free Roadshow held at E!Hub, Downtown East on 21 and 22 October.



Free Market

The Free Market, organised by Youth Service Centre (Toa Payoh) and RoundBox @ Singapore Children's Society, was held at OnePeople.sg on 19 November. About 250 youth and their families received items donated by well-wishers, and were treated to an afternoon of fun and games.



YouthGIG

Themed 'Giving Back', 30 beneficiaries from Jurong Youth Centre organised YouthGIG 2016, an annual project that aims to provide members an opportunity to GAIN self-confidence, INSPIRE other youth, and GIVE back to the community. Collectively, the beneficiaries delivered packed dinner to the elderly in the neighbourhood on 7 and 9 November, brought the elderly from an elderly daycare centre to Gardens by the Bay on 9 December, and performed for them on 13 December.



Charity Gala Dinner

The Society's final major fundraising event of the year, the Charity Gala Dinner 2016, was held at The Ritz-Carlton, Millenia Singapore on 24 November. Mr Chan Chun Sing, Minister, Prime Minister's Office was the Guest-of-Honour at the biennial event.

1.3 Organisation Chart _____

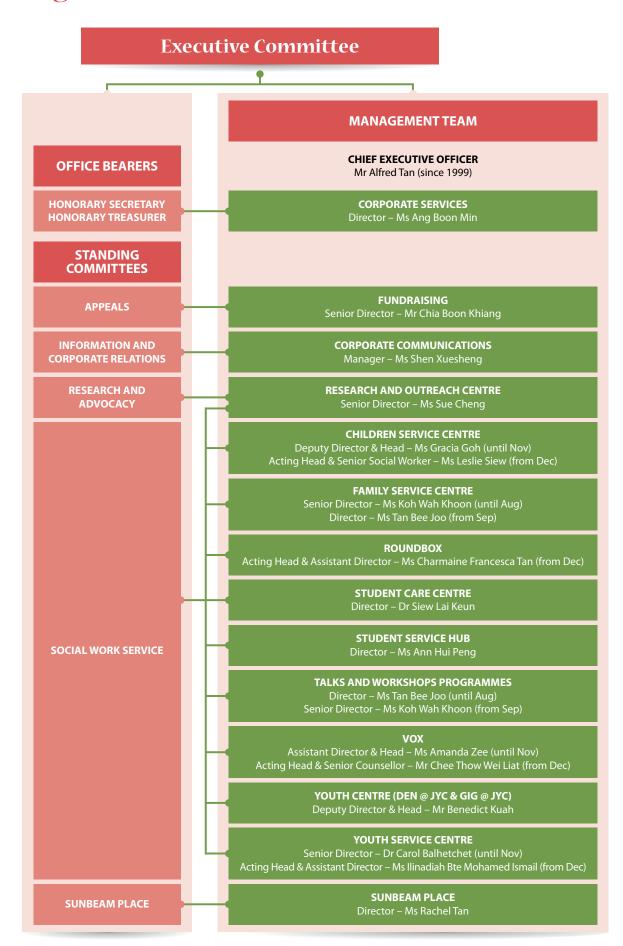
Executive Committee							
Chairman	Mr Koh Choon Hui						
Vice Chairman	Prof Ho Lai Yun						
Vice Chairman	Mr Tan Suee Chieh						
Honorary Secretary	Assoc Prof Cuthbert Teo Eng Swee						
Honorary Treasurer	Ms Theresa Sim May Ling						
Honorary Assistant Secretary	Mrs Maria Shiu-Siu Lai Yee						
Honorary Assistant Treasurer	Mr Ho Lon Gee						
Members	Dr Agnes Chang Shook Cheong						
	Mr Alex Lee Ka But						
	Mr Kurt Wee Chorng Kien						
	Dr Lim Lee Ching						
	Mdm Rashidah Bte Abdul Rasip						
	Capt Suresh Menon Ms Tan Khiaw Ngoh						
	Assoc Prof Teng Su Ching						
Co-opted Member	Mr Ronald Liew Wing Kong						
Nominated Members	Assoc Prof John Elliott						
	Mrs Mae-Lim Hoon Ann						
	Ms Yap Bee Cheng						

Standing Committees							
Chairman							
Appeals Mr Kurt Wee Chorng Kien							
Information and Corporate Relations	Dr Lim Lee Ching						
Research and Advocacy	Prof Ho Lai Yun						
Social Work Service	Ms Tan Khiaw Ngoh						
Sunbeam Place	Mr Alex Lee Ka But						

Other Committees					
Chairman					
Audit	Mr Tan Suee Chieh				
Awards Prof Ho Lai Yun					
Crisis Management	Mr Koh Choon Hui				
Investment	Mr Ho Lon Gee				
Remuneration and Human Resource Mr Koh Choon Hui					

About Us 11

1.3 Organisation Chart



1.4 Chairpersons of Singapore Children's Society

For over sixty years, we are privileged to have had highly dedicated professionals and civic-minded citizens heading Singapore Children's Society.

Chairperson	Years Served
Mrs K M Smyth	1952 – 1954
Dr Gopal Haridas	1954 – 1956
Prof E S Monteiro	1956 – 1961
Mr J E Lloyd	1961 – 1963
Prof Wong Hock Boon	1963 – 1965
Mr Francis Thomas	1965 – 1970
Dr M G John	1970 – 1973
Dr Koh Eng Kheng	1973 – 1978
Mr Koh Choon Hui	1978 – Current

National Day Awards Recipients

The following members of our Society were honoured by the Singapore Government for their significant contribution to social service.

The Meritorious Service Medal (Pingat Jasa Gemilang)					
2011	Mr Koh Choon Hui				

The Public Service Star (Bar) Bintang Bakti Masyarakat (Lintang)							
1993 Dr Koh Eng Kheng							
2001	Mr Koh Choon Hui						
2007	Mr S C Lim						
2011 Mr Peter Joe Chia							

Public Service Star (Bintang Bakti Masyarakat)								
1985	Dr Koh Eng Kheng							
1991	Mr Koh Choon Hui							
1992	Mr Peter Joe Chia							
1994	Ms Susan Verghese							
1995	Dr Lim Hwee Leng							
1996	Mr Leslie Yong							
1997	Mr S C Lim							
1997	Dr Ngiam Tee Liang							
2001	Dr Stephanie Leonard							
2002	Mr Gwee Lian Kheng							
2009	Mrs Mae-Lim Hoon Ann							
2010	Prof Ho Lai Yun							
2013	Mr Wong Yew Meng							

Public Service Medal (Pingat Bakti Masyarakat)							
1980	Dr Koh Eng Kheng						
1984	Mr Koh Choon Hui						
1984	Mr Peter Joe Chia						
1985	Ms Susan Verghese						
1986	Dr Lim Hwee Leng						
1986	Mr S C Lim						
1987 Mr Safdar A Husain							
1988	Mr Leslie Yong						
1989	Dr Stephanie Leonard						
1991	Dr Ngiam Tee Liang						
1994	Mr Gwee Lian Kheng						
1996	Mrs Mae-Lim Hoon Ann						
1999	Mr Yeo Khee Gee						
2000	Mr Yew Hang Meng						
2003	Assoc Prof Teng Su Ching						
2006	Prof Ho Lai Yun						
2007	Assoc Prof John Elliott						
2013	Mr Alex Lee Ka But						

About Us 13

1.5 Committee Members 2016/2017 ____

Name	Executive	Appeals	Information and Corporate Relations	Research and Advocacy	Social Work Service	Sunbeam Place	Audit	Awards	Crisis Management	Investment	Remuneration and Human Resource
Mr Koh Choon Hui¹ PJG, JP	Chairman (since 1978)								Chairman	Member	Chairman
Prof Ho Lai Yun BBM, JP	Vice Chairman (since 2002)			Chairman		Advisor		Chairman	Vice Chairman	Member	Member
Mr Tan Suee Chieh	Vice Chairman (since 2008)						Chairman				
Assoc Prof Cuthbert Teo Eng Swee ² PPA(G)	Honorary Secretary (since 2015)			Advisor *	Member			Member	Member		Member
Ms Theresa Sim May Ling³	Honorary Treasurer (since 2015)							Member		Member	Member
Mrs Maria Shiu-Siu Lai Yee	Honorary Asst Secretary (since 2014)			Member*							
Mr Ho Lon Gee	Honorary Asst Treasurer (since 2015)									Chairman	
Dr Agnes Chang Shook Cheong	Member (since 2004)				Vice Chairman						
Mr Alex Lee Ka But PBM, JP	Member (since 1999)			Member	Member	Chairman		Member	Member		Member
Mr Kurt Wee Chorng Kien	Member (since 2007)	Chairman						Member	Member	Member	Member
Dr Lim Lee Ching	Member (since 2013)		Chairman (from May)						Member (from May)		Member (from May)
Mdm Rashidah Bte Abdul Rasip PPA(P)	Member (since 2011)				Member						
Capt Suresh Menon	Member (since 2016)					Vice Chairman (from May)					
Ms Tan Khiaw Ngoh	Member (since 2015)				Chairman			Member	Member		Member
Assoc Prof Teng Su Ching PBM, JP	Member (since 1992)		Advisor (from May)					Member	Member (till May)		Member (till May)
Mr Lim Hong Beng	Co-opted Member (till Apr)	Member (till Jul)									
Mr Ronald Liew Wing Kong	Co-opted Member (since 2016)										
Assoc Prof John Elliott PBM	Nominated Member (since 2011)			Vice Chairman #							
Mrs Mae-Lim Hoon Ann BBM	Nominated Member (since 2014)			Member		Member					
Ms Yap Bee Cheng	Nominated Member (since 2016)					Member					

Singapore Children's Society is governed by the Executive Committee which has overall responsibility for policy making and governance. Members of the Committees are volunteers and receive no monetary remuneration for their contribution.

Mr Koh Choon Hui is a Company Director.
 Assoc Prof Cuthbert Teo Eng Swee is a Forensic Pathologist at the Health Sciences Authority.
 Ms Theresa Sim May Ling is a Partner at PricewaterhouseCoopers LLP.

[#] Assoc Prof John Elliott is also the Research Committee Chairman.

Name	Appeals	Information and Corporate Relations	Research and Advocacy	Social Work Service	Sunbeam Place	Audit	Investment
Dr Alice Seng Seok Hoon		Member		Member			
Mrs Amy Fam				Member (till Apr)			
Ms Anna Irene Wong-Yeow				Member (from Jul)			
Mr Brendon Yeo	Member						
Dr Brian Yeo				Advisor			
Dr Chan Chee Hoe					Member		
Mr Chan Eng Thai					Member		
Ms Chang Rui Hua		Member					
Dr Cheung Hoi Shan			*				
Dr Christina Ong					Member		
Assoc Prof Daniel Fung Shuen Sheng			Member *				
Capt David Eliathamby					Member		
Mr Eric She Zhaozuo			Member (till Jan)				
Mr Gwee Lian Kheng BBM							Member
Mr Harry Chua Chin Nam						Member	
Assoc Prof Isabella Wong				Member			
Supt James Pang			Member (from Jul)				
Ms Jennifer Quong		Member					
Dr Kevin Koh Tse-Chung					Member		
Mr Koh Yeong-Kheng	Member						
Dr Lee Jee Mui	Member						
Dr Lena Lee Siow Ling		Member					
Dr Lim Hwee Leng					Member		
Dr Lim Kim Whee			*				
Dr Magdalene Chan Oi Yoke PPA(P)			*				
Ms Mel Koh Y. P.	Member (till Jul)						
Mr Mohd Khairunan Bin Ali PPA(G)					Member		
Dr Neera Gupta	Member						
Mr Ning de Guzman		Member					
Ms Norashikin Mohammed Hussein			Member (till Jan)				
Dr Ong Bee Ping⁴ PPA					Member (from May)		
Mrs Pek-Quek Swee Hee					Member		
Mr Philip Tan Seng Leong PBM						Member	
Prof Phua Kong Boo			Member		Member		
Dr Quah Saw Han			*				
Dr Regina Lee Wan Peng		Member		•			
Dr Stephanie Leonard BBM					Advisor		
Ms Susan Verghese BBM	Member	Member					
Prof Tan Cheng Lim PPA(P)					Member		
Dr Tan Seok Hui			*				
Mr Thomas Ting	Member			*			
Dr Warren Lee Wei Rhen			Member				
Asst Prof Wernmei Yong Ade		Member		•			
Capt Yang Siew					Observer		
Mr Yeo Khee Gee PBM		Member			Member		
Mr Yew Hang Meng PBM	Member			!	Member		

⁴ Dr Ong Bee Ping was the Vice Chairman of the Sunbeam Place Standing Committee till April 2016. * A member of the Research Committee. Dr Lim Kim Whee is an advisor of this Committee.

About Us 15

Our Work

66

Kindliness and happiness, Towards all children who are in need*

"

^{*} Adapted from 'Make Me a Child' by Prof Woo Keng Thye

In 2016,

74,173

children, youth and families in need benefited from our comprehensive range of programmes aimed at addressing different needs.

The programmes are run by our 11 service centres islandwide, offering services in the four categories of Vulnerable Children Services, Children and Youth Services, Family Services, and Research and Advocacy. Our 11 service centres are:



Children Service Centre



Family Service Centre (Yishun)



Jurong Youth Centre (DEN @ JYC & GIG @ JYC)



Research and Outreach Centre



RoundBox @ Singapore Children's Society



Student Care Centre (Henderson)



Student Service Hub (Bukit Merah)



Sunbeam Place



Talks and Workshops Programmes Centre



VOX @ Singapore Children's Society



Youth Service Centre (Toa Payoh)

2.1 Children Service Centre

Children Service Centre provides preventive and developmental services for children aged between 5 and 12. With issues ranging from financial hardships to family crises and various transitions a child may experience, many children face unequal opportunities to develop to the best of their potential. Some end up at great risk of engaging in delinquent behaviour and leaving school prematurely.

To address these social disadvantages, the Centre actively reaches out to the

children in the community to provide a range of developmental programmes to impart positive values and critical life skills in fun and creative ways.

Through children's camps and programmes such as Sunbeam Friends Club, KidzSHinE @ Bedok (Seeing Hope in Every Kid), KidzREACH @ Siglap and Choo Choo Train, children learn through group activities that develop their socio-emotional learning and personal resiliencies and are fun at the same time.

Be D Ok 1 Camp

On 18 March 2016, 25 children attended the 'Be D Ok 1 Camp' that focused on building the children's social awareness of the neighbourhood that they live in, as part of the Collaborative for Academic, Social, and Emotional Learning framework. The children raced around the Bedok neighbourhood as they solved clues that brought them to various community resources where they discovered services they could tap on. While the children had much to gain, they also learnt that they had much to give, as they had the capacity and ability to help others in the community.



Camp: Operation Rescue

'Camp: Operation Rescue' was a non-residential camp that took place on 31 May and 1 June 2016 where 35 participants were recruited as 'cadets' to learn how to make good and responsible decisions. The aim of the camp was to rescue a fictitious town that was plagued by an unknown disease. The children were taught to make good decisions after which they had to 'save' the town by solving the mystery of the disease using skills learnt escape-room style. In the end, the children's responsible decision-making saved the town and the day.



Camp FamILY

On 25 and 26 November 2016, eight families participated in 'Camp FamILY' where caregivers and children came together to discover positive traits within the family so as to build strong families. The participants found ways to appreciate and show affection to one another as well as alternative positive ways of communication in their families. The highlight of the camp was a cooking session, in which the families learnt and strengthened their abilities to manage stress and adversity together.



Choo Choo Train

Choo Choo Train is a programme which aims to instil good character values in pre-schoolers aged 5 and 6, to guide them to relate to people around them positively.

In 2016, our Student Care Centre (Henderson) conducted this weekly programme for a total of 169 children at PCF Kindergartens and My First Skool Childcare Centre in Henderson.

During the year, staff members at the Children Service Centre redesigned the Choo Choo Train package to deliver a set of brand new stories for the children. Crafted around the universal principles of justice and care, the programme included a series of interactive games and activities that included storytelling, role playing, as well as art and craft. Over a span of eight weeks, the children followed the elephant character Eli and his friends on a series of adventures to learn the good values of honesty, respect, compassion and responsibility.

In 2016, the revised Choo Choo Train programme was piloted in two pre-schools in Bedok, reaching out to 227 pre-schoolers. It was very well-received by both children and their school teachers. While the children looked forward to hearing the stories

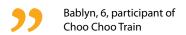
of Eli and his friends, the pre-school teachers gave feedback that the programme had provided them an opportunity to integrate the values learnt into their curriculum time with their students.



From 2017, our Children Service Centre and Student Care Centre (Henderson) will jointly bring the Choo Choo Train programme to more preschool children in the two neighbourhoods.



Thank you for always teaching us honesty, respect, compassion and responsibility. You are the best teacher.



2.2 Family Service Centre (Yishun)

Family Service Centre (Yishun) promotes stable family life through various services and programmes, with the primary focus of serving the vulnerable and low-income families and individuals, and helping them to achieve independence, stability and resilience. Some of its services include

financial aid, casework and counselling, information and referral services, workshops, camps and programmes that focus on helping children in need. The Centre also runs programmes such as Project Invest, LEAP (Let Every Aspect Progress), Storm Riders, Sunbeam Friends Club and Camp V-Nest.

Casework and Counselling

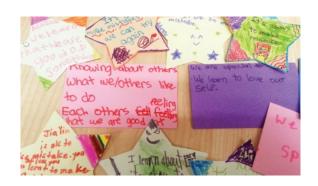
The Centre provides casework and counselling services mainly to the vulnerable and low-income families and individuals. Its work involves providing individual and family consultations with the social service professionals on personal, social and emotional challenges in life. In 2016, the Centre handled 449 cases. Some of the major presenting

problems of these cases are financial issues, family violence issues and other family related issues.

The Centre also disburses The Straits Times School Pocket Money Fund to needy students living within its service boundary. In 2016, \$83,770 was disbursed to 176 children from low-income families.

LEAP

LEAP (Let Every Aspect Progress) is a programme that looks at building self-esteem and confidence in children from primary four to six through group discussions, role playing, journaling and experiential learning. Group facilitators help create a safe, supportive and non-judgemental environment for participants to achieve prescribed goals. A run was conducted in 2016, benefiting 12 children.



Storm Riders

Storm Riders is an anger management intervention programme for children from primary three to five. They learn effective communication, emotional management and regulation techniques, as well as positive conflict resolution skills. In addition, various cognitive-behavioural difficulties displayed by children with anger or behavioural problems are addressed. Two runs were conducted, benefiting a total of 24 children.





My son enjoyed every Storm Riders session and has learnt from the strategies taught. The parenting workshop helps parents to recognise the common pitfalls that are not helpful when dealing with an angry child.

"

Ms Joanna, a parent of a Storm Riders participant

Children's Medical Fund

The Children's Medical Fund (CMF) aims to make quality medical treatment accessible to children up to 19 years old, who come from middle and lower income families, and who are suffering from chronic and/or life-threatening illnesses.

On 30 January 2013, CMF(S) was created to assist patients who are neither Singapore Citizens nor Singapore Permanent Residents but are born in Singapore and both parents have been either Singapore Citizens or Permanent Residents for at least one year at the time of the applicants' birth, and meet all other CMF eligibility criteria. Since its inception, CMF(S) has assisted six foreign patients

with a total of \$58,759, of whom two were new applicants in 2016.

Beneficiaries' most common illnesses are haemophilia, nephrotic syndrome, illnesses that affect lung functions and require breathing support, rare diseases like multiple sclerosis, multiple deficiencies, and others.

In 2016, Singapore Children's Society approved a total of \$110,890 for seven applicants of whom three were new, one was reopened and three were repeat applicants. In all, 20 CMF patients including existing and new patients were served in 2016.

A Gift of Life

Zoe*, 14, was diagnosed with intestinal lymphangiectasia in 2006. As a result of her illness, she suffers from failure to thrive and needs to be fed intravenously with a special milk feed or Total Parenteral Nutrition (TPN). The TPN has to be purchased fresh at the hospital every two days by her father, who is unable to hold down a job because he had to look after her.

Over time, the high cost of the TPN and Zoe's medical expense of \$1,500 a month eroded

the family's savings. When the cost of the treatments was too high to bear, they sought help from Singapore Children's Society, which tapped into the CMF to subsidise Zoe's medical expenses. To date, the Society has approved a total of \$164,595 for Zoe's medical expenses since 2012.

Zoe's condition has since stabilised and is presently doing well in secondary school. Her parents remain grateful for the help rendered.

*Name has been changed to protect her identity.

2.3 Jurong Youth Centre

Jurong Youth Centre is a drop-in centre which focuses on engaging children and youth meaningfully to develop their strengths, build their self-confidence and pre-empt a path of juvenile delinquency. The Centre targets reaching out to children and youth by providing them with a safe, friendly and non-judgemental

environment as well as socio-emotional education. It reaches out to youth aged 13 to 18 through the TeenStart programme conducted at GIG (Gain, Inspire, Give) @ JYC, and children aged 9 to 12 through the TweenStart programme conducted at DEN (Discover, Empower, Nurture) @ JYC.

TeenStart

TeenStart is a drop-in service for youth which provides a variety of programmes that range from interest group activities such as yoga, sepak takraw and photography, to talent development programmes. These programmes foster the learning of positive values and character, inspire youth to better themselves, and remind them to give back to the community and others. Youth dropping in at the Centre enjoy facilities such as the dance studio, study area and music equipment. They can also participate in a range of activities such as the performing arts, sports and fitness, adventure and camps, as well as youth volunteering projects. In 2016, the Centre reached out to 316 youth through TeenStart.



TweenStart

TweenStart is a drop-in service which provides children a safe space to hang out, make friends and learn important life skills with the guidance and support of the Centre's staff members. First initiated on 29 March 2016, TweenStart aims to discover children's potential and strengths by providing a safe, conducive and supportive environment, empower children through development and affirmation of their strengths, and nurture children towards positive lifestyles. In 2016, the Centre reached out to 111 children through TweenStart.



2.4 Research and Outreach Centre

Research and Outreach Centre conducts research to shed light on issues relating to children, youth and families in Singapore. Research findings are published in monographs and presented through appropriate platforms to inform services. At the same time, the Centre also reaches out to young children to teach them ways to

protect themselves from sexual abuse. An annual lecture is also organised in which a subject expert speaks on a topic relating to children. Direct service work is also carried out at the Centre. Social workers and counsellors work on projects to ensure that children do not miss out on education.

Compulsory Education Casework



The Compulsory
Education Act was
implemented in 2003.
According to the Act,
a child of 'compulsory
school age' is one
between the ages of 6
and 15. Under the Act,

a child born after 1 January 1996 and is a citizen of Singapore residing in Singapore, has to attend a national primary school regularly unless he or she has been exempted from compulsory education.

Since our first Agreement in 2003 with the Ministry of Education, 340 children have been referred to the Society. Our caseworkers engage and support parents to ensure their children's regular school attendance. In addition, we work alongside various

agencies to address barriers to the children's school attendance, such as financial, housing, caregiving or school related issues.

In 2016, we had 25 referrals, of which seven involved children who were not registered for school and 18 were children who had poor school attendance.

In the same year, 27 children, many of whom were children we had worked with previously and whose cases we have closed because of satisfactory outcome, sat for the Primary School Leaving Examination. Of these 27 cases, 78% of them were posted to secondary schools or specialist schools such as NorthLight School and Assumption Pathway School.

Pre-school Education Outreach and Casework

Pre-school education lays a child's academic foundation. In 2006, Singapore Children's Society took up the invitation by the then-Ministry of Community Development, Youth and Sports and People's Association to develop guidelines to train Grassroots Leaders to call on households with children aged 5 and 6 not registered at preschools. We joined the outreach work in 2009.

Working closely with the Early Childhood Development Agency, we received cases involving 3, 4, 5 and 6-year-olds who were not enrolled in any childcare or kindergarten centres. Our caseworkers worked with families to support the placement of these children into pre-schools. Families that needed financial support were pointed to the relevant subsidies.

In 2016, we reached out to a total of 637 preschool children and worked with their families to ensure they were enrolled in a pre-school centre and maintained regular school attendance. Six weekly sessions of Bridging Programme were conducted to provide a foundational academic kick-start for kindergarten two children who were still not registered at pre-schools by November but would be starting primary one the following year, for four children. The programme saw volunteers of BlackBox Learning Centre coach our children on basic literacy and numeracy skills.



Project LADDER

Project LADDER is a joint initiative with the Singapore Prison Service that allows children whose parents are incarcerated to maintain regular contact through tele-visits. Inmates receive visits either through face-to-face visits at the Prison complex or through tele-visits via video conferencing facility provided at Prison Link centres or tele-visit facilities run by voluntary welfare organisations (VWOs) and community agencies.

To use our facilities, the inmate must have at least one child aged below 16, and the family is required to bring the children along for each visit. This serves the project's objective of allowing the children to maintain regular contact with their incarcerated parents.

Our tele-visit facility provides a non-threatening and conducive environment for the children to visit their parents. We also incorporated child-friendly features at our centre, such as allowing young children to bring a toy from our playroom into the tele-visit room as well as allowing the family to bring in a birthday cake to celebrate the child's or inmate's birthday.

In 2016, 839 tele-visits were conducted at the Centre which presented us with opportunities to engage the family members, particularly the caregivers and children. We find out how they are managing with the inmate's incarceration and may offer counselling or relevant support. We also explore if the family is in need of assistance and may direct them to other VWOs or government agencies for financial, employment or housing problems. We also check in with the school-going children to ensure that their needs are met.

Presently, we have two playrooms and two televisit rooms. In 2016, 329 children used our facility.



KidzLive: I Can Protect Myself

KidzLive is a programme that teaches young children body safety skills to empower them to protect themselves against sexual abuse. Staff members and volunteers conducted the hourlong programme at various pre-school centres,

reaching out to more than 2,500 children in 2016. KidzLive is targeted at kindergarten two children and is conducted in pre-school centres upon request.

A group of members from the All Saints' Church has also used the programme to teach body safety skills to 20 pre-schoolers in Surabaya, Indonesia. In addition, the Public Education team reached out to adult caregivers through the Train the Trainers workshop and Parents' Talks. A pilot run of the Train the Trainers workshop was conducted for 16 educators in June 2016 which aimed to equip them with knowledge of the KidzLive programme. The team also reached out to 55 parents through two talks requested by a church organisation and a community centre where tips on how parents can help their children reinforce their body safety skills were shared.



Research Studies

Singapore Children's Society conducts, stimulates, and supports research on issues relating to the well-being of children. Presently, a total of seven studies at different stages are in the works.

Compulsory Education Casework Interview Research

Families who fail to register their child for school or send their child to school regularly are referred to Singapore Children's Society. Since 2003, caseworkers have worked with these families to ensure that their children attend school regularly. This study revisited these families, exploring their perception of education, relationship with caseworkers and perceived efficacy of the interventions provided. One-on-one structured interviews were conducted with 30 adults and 18 children in 2015.

Findings suggested that while parents recognised the importance of education, they often faced financial and family issues that diverted

their limited resources away from their child's education. After returning to school, children faced difficulties such as feeling isolated, inability to catch up academically and having unsupportive teachers. Interventions that were perceived to be effective included financial assistance to families, home visits and incentives to reward regular school attendance. Families generally had positive perceptions of their caseworkers. Findings from the study highlight the importance of addressing families' financial needs, engaging children, and working closely with schools to address the difficulties faced by children when they return to school.

Factors Associated with Contact between Caregivers, Children and their Incarcerated Parents

Prison inmates who have more contact with their families experience better mental health and higher likelihood of family reunification post-incarceration. However, many inmates do not maintain regular contact with their families. This practice-based research study was proposed by a practitioner from the Talks and Workshops Programmes Centre to inform services involving

inmates and their families. Through qualitative interviews with children and their caregivers, we aim to investigate the factors that encourage families to maintain contact with inmates, and barriers families face while maintaining contact. Data collection is in progress, and findings will be presented in May 2017, at the 4th International Conference on Practice Research in Hong Kong.

Infant Attachment Study

As a result of economic changes in Singapore, dual-income families have been on the rise. As more mothers return to work following the birth of their children, many infants are now cared for by grandparents, domestic helpers and childcare teachers. Although the impact of non-maternal care has been studied extensively in Western countries such as the United States, very few studies have examined the potential impact of caregiving practices in Singapore.

As such, Singapore Children's Society, in collaboration with KK Women's and Children's Hospital, interviewed 439 mothers from the time their infants were 4 months old to the time they turned 3. This study, conducted between

2007 and 2014, aimed to investigate if child care arrangements had an impact on attachment, the emotional bond that connects a child to his or her caregiver. It also aimed to investigate whether temperament, the way infants approach and react to others, would affect subsequent mother-child attachment.

We found that caregiver type and the number of changes to the infant's main caregiver were not related to mother-child attachment. However, infants with easy temperament were more likely to have secure mother-child attachment at 3 years of age. More findings on the impact of caregiving arrangements on child development can be found in our upcoming monograph.

Professionals' Perceptions of Child Abuse and Neglect

Professionals who come into contact with children play an important role in child protection, as maltreated children are often unable to seek help for themselves. An earlier study we conducted in 1997 examined professionals' perceptions of child abuse and neglect, as well as their attitudes towards reporting child abuse. The aims of the current study are to understand changes in perceptions of child abuse and neglect among professionals, and to determine whether opinions on what constitutes abuse differ according to

profession type. We surveyed 1,155 professionals and our findings indicated that professionals were almost unanimous in regarding extreme behaviours of harm, such as burning of a child, as child abuse and neglect. However, professionals differed in their perceptions of behaviours with less visible harm to children, such as emotional maltreatment and caning. We are in the process of writing up the research findings for journal publication. Meanwhile, selected findings have been featured in Research Bites.

Resilience Study

Based on a survey we conducted in 2016, resilience was identified as the top area of research that would enhance the work of practitioners from Singapore Children's Society. To follow up, we conducted focus group discussions with practitioners from each centre to better understand the specific research areas related to resilience that would be the most beneficial to

their work with clients. Our upcoming research study on resilience will be designed based on practitioners' insights, as well as a systematic review of the existing research literature. Findings from the study will be directly relevant and applicable to interventions that aim to build resilience in our beneficiaries.

Schools and the Class Divide: Children's Self-concept and Aspirations in Singapore

Children from affluent backgrounds tend to attend schools that are perceived as being more prestigious. Social class differences may be perpetuated when children from less privileged backgrounds display less favourable views of themselves and have lower aspirations for the future.

To investigate the relationship between school type, socio-economic status and children's views of themselves and their future, we interviewed 601 students and their parents. Our findings indicated that both parents and students perceived differences between 'elite' and 'non-elite' schools. Regardless of the school type they were from, students perceived hypothetical students from 'very good' schools to have higher social status and academic competence than those from 'normal' schools. Although most students

aspired to attain university degrees, students from 'elite' secondary schools were more confident of achieving their goals as compared to students from 'non-elite' secondary schools. In-depth interviews with 20 parents also indicated that parents associated placement in 'elite' secondary schools with better opportunities for attaining university degrees.

Our findings suggest that there may be a need to increase the socio-economic diversity in 'elite' schools and broaden parents' definition of success such that perceptions of their child's potential would not hinge on which school their child is from. Findings have been published in a monograph, and will be presented at the Society for Research in Child Development's Biennial Meeting in Austin, Texas in April 2017.

The Impact of Cyber Environment on Adolescents

Adolescents today are digital natives – individuals who are brought up in the digital age and are immensely familiar with technology from young. As adolescents navigate through the digital world, they face unique challenges such as cyberbullying and internet addiction.

In collaboration with Institute of Mental Health, Singapore and the University of Turku in Finland, we surveyed 3,329 adolescents from 28 schools in Singapore to find out the current trends in cyberbullying and internet addiction, and their impact on adolescents' physical and mental well-being. Findings from our study will inform intervention and advocacy efforts that aim to prevent bullying in schools, including Student Service Hub (Bukit Merah)'s Bully-Free Programme. We have shared our findings at platforms such as the Singapore Management University School of Social Science's Capstone Seminar and the 21st ISPCAN International Congress on Child Abuse and Neglect 2016 in Calgary, Canada. Research findings are being written for publication in international journals, and will be featured in Research Bites.

Programme Evaluation

Besides conducting primary research, the Centre's research officers also support service centres' efforts in programme evaluation. In 2016, we provided consultation and support for 17 programmes. We also introduced the logic model, a tool used to conceptualise a programme and its intended outcomes, through workshops conducted for 73 staff members from five centres.

Research Bites



Research Bites, our biannual research newsletter, aims to make research findings accessible to practitioners and members of the public. Our inaugural issue, published in July 2016, tackled topics such as mother-child bonding,

perceptions of child abuse, and parents' views about elite secondary schools.

Research Grants

To stimulate research in the area of children, youth and families, Children's Society offers research grants to undergraduates and postgraduate students conducting relevant research as part of their coursework. In 2016, \$3,554.50 was awarded to four successful applicants.

International Society for the Prevention of Child Abuse and Neglect (ISPCAN)

Four staff members from the Research and Outreach Centre attended the 21st ISPCAN International Congress on Child Abuse and Neglect, held in Calgary, Canada from 28 to 31 August 2016. Research officer Ms Jerrine Khong presented her study on cyberbullying, and counsellor, Ms Angel Kwok presented findings from the Compulsory Education Casework Study. As a Country Partner, we were also invited to showcase our research monographs, newsletters and parenting guides at the country partner's booth.



Other Updates

- We launched our first research internship programme which attracted over 70 applications. Ms Lui Zhi Jing, a fourth year psychology undergraduate from National University of Singapore (NUS), was our first intern.
- The NUS Chua Thian Poh Community
 Leadership Programme provides students
 with the opportunity to conduct research
 on social issues through attachments with
- social service organisations. We hosted seven students from the programme.
- Principal research officer Ms Denise Liu presented the Society's research model and our views about research in the social service sector at the Principal Social Workers' Workgroup Meeting on 21 November 2016. She was also invited as a discussant at the Institute of Policy Studies Roundtable 'Reimagining the Social Service Sector' on 28 November 2016.

2.5 RoundBox @ Singapore Children's Society

RoundBox @ Singapore Children's Society is a drop-in centre that reaches out to youth through performing arts and sports, in a safe and conducive environment. The youth are able to develop skills and interests such as football, fitness and jam band.

The Centre also saw the youth showcasing their talents through

performances and friendly competitions. Other events and programmes included astronomy and art workshops, leadership programmes and outing to the ONE FC Championship.

RoundBox had 119 new sign-ups in 2016, bringing the active membership to 239 members.

Football

With the football programme into its third year, the youth participated in Romp 2016, a national youth sports carnival, a joint training session with The Japanese Association, Singapore, and the VOX Football Fiesta. The youth honed their football skills and forged new friendships during the games.



FunFit @ RoundBox

FunFit @ RoundBox is an experiential fitness programme in which the youth learn different techniques and skills to keep themselves physically and mentally fit. First initiated in 2015 by Mr Richard Wee, who also volunteers at Jurong Youth Centre, the programme introduces youth to various fitness enthusiasts and encourages them to lead a healthy lifestyle.



Jam Band

The jam band programme focuses on developing the youth's musical talents while providing them a platform to perform. In recognition of the youth's dedication and hard work, they were invited to perform at several Central Singapore Community Development Council's community events.



RoundBox Youth Leadership Programme

A total of 15 youth participated in the inaugural RoundBox Youth Leadership Programme held from 10 to 24 June 2016, which aimed to enhance their social and leadership skills. The youth gleaned valuable knowledge and experience at the OCBC Campus and were thankful for the learning opportunity.



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The positive engagement of staff at RoundBox @ Singapore Children's Society has helped me change the way I analyse issues and socialise. I was an introvert and narrow-minded, and RoundBox provided the platforms for me to meet and socialise with others and open up my views.

Hazim, 16, member of RoundBox @ Singapore Children's Society

2.6 Student Care Centre (Henderson)

Student Care Centre (Henderson) started as a before-and-after school care service provider for primary school children who mainly come from low-income, single-parent and/or distressed families, and who are left at home without adult supervision.

Since 2013, the Centre switched to providing after school care services as most primary schools in the vicinity have switched to single session operation. Nonetheless, the Centre

continues to serve its constituents in the Henderson neighbourhood by providing outreach service through working with grassroots organisations and neighbouring kindergartens.

The Centre provides a nurturing environment where children are given the opportunity to enhance their emotional, intellectual, social and physical development through various activities and programmes.

Group Reading Programme

The Group Reading Programme aims to cultivate a love for reading in our children and help them nurture good values. It also hones their writing and communication skills. First initiated in 2013, the programme offers a wide variety of ageappropriate books that reflect fundamental values that teach important life lessons.

To motivate children to adopt reading as a lifelong habit, the Centre implemented several initiatives such as setting up a reading corner, inviting book authors to read to our children, and pairing of an older child with a younger child to encourage peer reading. The children are also encouraged to borrow books to read with their parents at home. In 2016, over 240 books were loaned by the children.



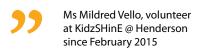
KidzSHinE@Henderson

KidzSHinE (Seeing Hope in Every Kid) is a drop-in programme which caters to children aged 9 to 12. It is conducted every Wednesday and Thursday by staff members and volunteers. The programme comprises several components such as homework supervision, support group sessions and playtime, thereby reducing the risk of them being subjected to potential negative influence. The children also get to learn life skills and good values such as responsibility, empathy and anger management, through meaningful activities. In 2016, 116 children benefited from KidzSHinE.





KidzSHinE @ Henderson is a great programme. The children enjoy themselves and feel a sense of belonging. Those who have graduated after primary six always come back to visit. When I am absent for more than a week, the children always want to know where I have been. When I arrive at the door, they always welcome me with a big hello. That alone is a big motivating factor for me to keep going back. I also enjoy being able to provide some one-to-one help to them for their schoolwork.



2.7 Student Service Hub (Bukit Merah)

Student Service Hub (Bukit Merah) reaches out to youth in secondary schools through Project CABIN, a school-based after school drop-in programme. The Centre also houses the Tinkle Friend Programme, which runs the Tinkle Friend Helpline and Online Chat — a national toll-free

helpline and chatline, respectively, for primary school children in Singapore. It co-ordinates the Vulnerable Witness Support Programme which provides support for vulnerable children who are providing evidence in court, and advocates a bully-free culture in schools through the Bully-Free Programme.

Bully-Free Programme

The Bully-Free Programme was started in 2004 to address the issue of school bullying and its impact on those involved. The programme aims to promote a bully-free culture in schools and raise awareness among children, youth, parents and teachers through talks, workshops, camps and roadshows. The Bully-Free Classroom workshop was also introduced to instil values such as kindness, responsibility, respect and empathy in our children and youth.

Bully-Free Ambassadors' Training Camp

The Bully-Free Ambassadors' Training Camp aims to train a group of 12 students from each participating school as Bully-Free ambassadors, where they will be equipped with knowledge to run a Bully-Free campaign for their respective

schools. Due to overwhelming response from the schools, the on-site Bully-Free Ambassadors' Training Camp was introduced in 2016, where staff members work closely with the schools to customise materials for the campaign.

Bully-Free Parenting Talk

With an increase in the number of potential cyberbullying avenues via social media and other online platforms, the Bully-Free Parenting

Talk was introduced to educate parents on effective communication with their children.

Bully-Free Roadshow

The Bully-Free Roadshow held in October 2016 aimed to raise awareness on cyberbullying among children, youth and parents. Participants pledged against cyberbullying by posting photos taken at the roadshow on Instagram, and learnt more about dealing with cyberbullying through game booths and educational standees.



Bully-Free School Talk

With changes in trends in bullying behaviour and platforms, the Bully-Free School Talk on cyberbullying was introduced to educate students on keeping themselves safe online as well as ways to stop cyberbullying.

Project CABIN



Project CABIN is a school-based drop-in programme that allows youth workers to reach out to youth more effectively as they spend the bulk of their time in school. First initiated in 1994, Project CABIN started out in refurbished shipping containers which provided a place for youth to meet and forge friendships.

Twenty-two years on, Project CABIN now operates out of refurbished classrooms equipped with enhanced facilities. Under the support and guidance of our youth workers,

school staff and peer befrienders, students who step into CABINs will feel welcomed and a sense of unconditional acceptance.

In 2016, Groupwerkz, a series of brief group counselling programmes which aims to provide youth a safe environment to explore issues on personal growth, was introduced. Topics explored included 'Freedom' (anger management), 'Empower' (bully-free), and 'Breathe' (smoking cessation).



Tinkle Friend

Tinkle Friend Helpline (1800 2744 788) is a national toll-free helpline for primary school children who need a listening ear. An online equivalent service, the Tinkle Friend Online Chat (www.tinklefriend.com), is also available to children.

Manned by trained staff and volunteers, both services provide support, advice and information to lonely and distressed children, especially in situations when their parents or main caregivers are unavailable.

In 2016, 120 Tinkle Friend assembly talks were conducted in primary schools nationwide.

To reach out to more children, the BUZZ Tinkle Friend newsletter was ceased in 2016, and Tinkle Friend articles were published in the Little Red Dot (LRD), a weekly publication by The Straits Times for primary school readers, thrice a year.

As schools are encouraged to use LRD as a teaching resource, coupled with high readership, we hope that students who need a listening ear will reach out to Tinkle Friend. There are plans to publish Tinkle Friend news in Thumbs Up, a Chinese newspaper for students between primary three and six in 2017.





Volunteering with Tinkle Friend has taught me that it is not just about what I can give or what I can do for the children. It is about what the children teach me about their world, their resilience and their innocence. It has given me a strong sense of mission to continue volunteering at Tinkle Friend.



Mrs Georgina Ong, volunteer of Tinkle Friend for 6 years

Vulnerable Witness Support Programme

The Vulnerable Witness Support Programme (VWSP), which was started in 1998, is an initiative of the then-Subordinate Courts, working with Singapore Children's Society, in collaboration with the Attorney-General's Chambers and the Singapore Police Force. The aim of the VWSP is to provide emotional, non-evidentiary and practical support to child witnesses who have to testify in criminal cases.

In 2016, the VWSP was extended to Family Justice Courts to support VWSP @ Family Justice Courts, which provides emotional support to child witnesses in the Personal Protection Order trial and prepares them for court proceedings.

Our Work 35

2.8 Sunbeam Place

Sunbeam Place is a residential home and gazetted place of safety for children who have been abused and neglected and are in need of protection, or whose parents are unable to provide proper care.

The children's welfare, safety and needs are at the centre of its care.

The Centre provides a home-like and loving environment for children and youth aged between 2 and 21.

It prepares our children and their families for reunification through

casework and counselling. For children without families for reunification,
Sunbeam Place provides a wide range of opportunities to develop children's strengths and skills to be responsible young adults to re-join the society on their own.

In 2016, Sunbeam Place cared for a total of 87 residents compared to 82 in 2015. In addition, Sunbeam Place followed up with 85 children from 57 families for after-care in 2016.

Edusave Awards

Congratulations to nine Sunbeam Place residents who received the following awards for their good conduct and excellent academic performance in 2016!

- · Good Progress Award (Two recipients)
- Edusave Award for Good Leadership and Service (EAGLES) (One recipient)
- Edusave Character Award (Three recipients)
- Edusave Merit Bursary and Certificate of Academic Achievement (Two recipients)
- Edusave Scholarship (One recipient)

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I love children and working in Sunbeam Place makes me happy. I want to help them become better adults when they grow up. My love for children keeps me going all these years.



Ms Alagata Maudiliar, 68, who is affectionately known as Aunty Mala. She recently retired in January 2017, after working for 27 years in Sunbeam Place.

X-Factor Finale 2016

On 31 May 2016, Sunbeam Place held the X-Factor Finale, a platform for residents to showcase their talents and an opportunity for the Centre to reach out to their parents and guardians. The event was a success, with family members informing the Director that they were impressed with the children's talents and commended that it was an enjoyable event. The top prize went to a team of three hip-hop dancers who wooed the crowd with their swift and groovy moves.

A total of 37 guests, including parents, guardians, relatives and friends attended the event. The Director also shared the Centre's structure and programmes with guests and introduced the team that cares for the children. Such exchanges aim to help bridge understanding and partnership between the Centre and children's next-of-kin.



The Goh Brothers

Siblings Paul* and Kenny* come from a disadvantaged family whose parents have difficulties securing a proper roof over their heads. Paul was admitted into the then-Convalescent Home when he was 3 years old in 2002. Kenny was admitted two years later in 2004, when he was about 3 years old too.

Despite growing up without their parents by their sides, and not having many material things that most average Singaporean children have, both children grew up appreciating what was provided for them, especially education.

In 2016, Paul scored an aggregate score of 17 points for his O Level examination and Kenny emerged as one of the top N Level students in his school. Both qualified for entry to polytechnic. Paul was awarded the Edusave Merit Bursary and Certificate of Academic Achievement while Kenny was awarded the Edusave Scholarship.

*Names have been changed to protect their identities.

Our Work 37

2.9 Talks and Workshops Programmes Centre

Talks and Workshops Programmes
Centre aims to promote the wellbeing of children, youth, parents and
caregivers through talks and workshops
conducted in a fun and experiential
manner. Our programmes for children
and youth are designed to be in line

with the Social and Emotional Learning framework of the Ministry of Education. The Centre also conducts training for teachers with the objective of imparting knowledge and skills to these professionals who have been tasked to mould our future generations.

Project Relate



Project Relate comprises a 10-session parenting group work for the inmates and a three-session family programme for the caregivers as well as the inmates' children.

It aims to raise awareness on the importance of parenting and equip participants with relevant knowledge and skills to maintain and/or to improve relationships between offenders and their families while they are incarcerated.

The programme climaxes with an open visit, a time when family members can connect and catch up with the inmates without any barriers between them. For many Project Relate participants, this gift of time with their loved ones is very much treasured. During the visit, children were seen seated happily on the laps of their fathers while day-to-day stories were shared and hugs and kisses were freely exchanged amongst family members. Towards the end of the visit, all eyes would be moist.

The visit ended with participants bringing back precious gifts of memories of each other in their hearts and many look forward to the next visit. Project Relate was conducted for 62 Singapore Prison Service's inmates, their children and their caregivers from April to June 2016.



The opportunity to be in a group with other caregivers whose spouses or family members are incarcerated allowed me to know and feel comforted that I am not alone. The group sharing also gave me some ideas to overcome obstacles that are commonly faced.



A caregiver participant of Project Relate

Talks and Workshops

In 2016, the Centre conducted 97 sessions of school-based programmes and parenting programmes. These talks and workshops were aimed at imparting knowledge and skills to equip students with life skills. Topics included 'Effective Stress Management,' Handling Negative

Peer Pressures' and 'Effective Conflict Resolution'. Parenting talks have also been extended to include new topics such as 'Preparing Children for Primary School' and 'Understanding Psychoemotional Needs of Children'.

2.10 VOX @ Singapore Children's Society

VOX @ Singapore Children's Society is a drop-in centre that serves youth aged between 13 and 18. It acts as a platform for youth to voice their ideas, as the Centre believes that every youth has his or her strengths and

assets to be harnessed. In modelling its intervention on the Positive Youth Development Framework, the Centre aims to impart the 5Cs – Caring, Character, Competence, Confidence and Connection – to the youth.

Project Vantage

Project Vantage is an initiative to help youth launch different interest groups. Through the process of organising and starting such groups, our youth workers hope to mentor and develop our youth's 5Cs – developmental assets that have been identified as critical to youth's eventual success. A project that was kicked off in 2016 was the fishing group, where the youth learnt how to implement and manage the programme. Under the guidance of staff members, the youth picked up useful skills such as drafting project proposals, recruiting members and liaising with sponsors. They also shared fishing tips and escapades with one another, fostering a strong sense of connection and bonding.



Vividly VOX Fiesta

Organised by members of VOX @ Singapore Children's Society, Vividly VOX Fiesta showcased the Centre's various interest groups and their activities. The fiesta held on 25 May 2016 welcomed 54 members of the public in the Chai Chee area. The Centre's members engaged members of the public through game stalls and live cooking stations, while the VOX band 'S4mmerfalls' entertained them with live music. The VOX skateboarding team also took the opportunity to share their skateboarding skills that they had honed with great passion and effort.



Our Work 39

VOX Youth Awards

VOX Youth Awards was held in recognition of youth members who had demonstrated the 5Cs. Award recipients were selected based on peer and staff voting. Members of VOX @ Singapore Children's Society engaged in pre-ceremony preparation work and whipped up delicious food for all guests. A total of 31 people attended, including six winners and two staff members from Lam Research, the event's sponsor. The Centre plans to make this an annual event.



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As the VOX fishing captain, I gained skills and confidence when dealing with people. I learnt to be patient and treat others with respect. Being a player in the VOX football team has also provided me the opportunity to expand my football knowledge and bond with my teammates. I feel very grateful and blessed to be able to participate in the programmes, as not every youth gets the opportunity to be part of VOX @ Singapore Children's Society.

"

Izwan, 15, member of VOX @ Singapore Children's Society (pictured)



2.11 Youth Service Centre (Toa Payoh)

Youth Service Centre (Toa Payoh) undertakes youth-related social services. It works with youth-at-risk referred from the Youth Court and the Police (for the Attorney-General's Office) to mitigate wayward behaviour. The Centre also runs diversionary

programmes which aim to stabilise youth behaviour, and mentoring programmes which give youth and their families positive role models to emulate. The Centre also manages a drop-in centre, RoundBox @ Singapore Children's Society.

Beyond Parental Control (BPC) Pre-complaint Screening

Under Section 50 of the Children and Young Persons Act, Chapter 38 stipulates that a parent or guardian of a child or young person (under the age of 16) has the power to bring his or her charge before the Youth Court should the child be deemed Beyond Parental Control.

Every Tuesday at the Youth Court, our team of social workers and counsellors screen complaints from parents wishing to pursue the BPC order. At this preliminary stage, minor relationship issues will be mediated, and cases will be redirected to diversional programmes or Family Service Centres for further intervention.

In 2016, 363 cases were screened. As with previous years, the most common complaints lodged by parents involved youth truancy, running away from home, staying out late and smoking. However, the Court noticed an increasing trend of youth with violent and theftuous behaviour. Unlike the previous years where BPC youth were predominantly female, 2016 saw more male than female youth in BPC.

Most Common Presenting Issues in Youth			
Behaviour*	No. of Cases in 2016		
Truancy	248		
Running away	241		
Staying out overnight	241		
Smoking	191		
Theft	169		
Violence	169		
Moral risk	119		
Suicide/self-harm	64		
Drinking alcohol	57		
Tattoos and piercings	53		
Dishonesty and defiance	50		
Addiction	45		
Gang	40		
Substance abuse	37		
Abuse and trauma	29		
Bully/bullied	20		
Public nuisance	9		
Police investigations	8		

^{*} Each youth may reflect multiple behaviour problems.

BPC Pre-complaint Mediation

Cases which require further assessment after the Pre-complaint Screening stage are referred to Pre-complaint Mediation programme. Comprising four sessions of assessment and mediation, these

sessions allow families to resolve minor issues outside the Youth Court system. 2016 saw 139 BPC Pre-complaint Mediation cases, with only 10% of the cases proceeding to lodge BPC complaints.

Our Work 41

BeaconWorks

BeaconWorks is offered to youth who exhibit mild to moderate delinquent behaviour at the BPC Pre-complaint Screening stage. It is a voluntary diversional rehabilitative programme to help youth and families stabilise existing relationship issues and the youth's behaviour. Family therapy and family-based activities are fundamental components of BeaconWorks.

The three-month programme was also offered to youth from our drop-in centre, RoundBox @ Singapore Children's Society, focusing more on their self-development and interpersonal skills. Most of the youth exhibited behaviour such as late nights and emotional regulation issues. In 2016, 12 families were involved in BeaconWorks.

BPC Statutory Supervision Order

The aim of the court order is to provide supervision and guidance for the child in his or her natural environment. Under the order, counsellors and social workers supervise and counsel wayward youth and their parents for an average mandated period of one to two years. It focuses on rehabilitating youth, empowering parents with effective parenting skills, resolving family conflicts and strengthening family bonds. This is done through counselling, mediation, groupwork and family bonding events such as Family Day.

In 2016, seven such cases were registered with us. 70% of these youth were previously institutionalised in various Homes for six to 12 months. In comparison, 40% of the cases in 2015 and 12% in 2014 were previously institutionalised before being placed on the Statutory Supervision Order. This suggests that the Centre is receiving

more high-risk youth requiring an initial period of institutionalisation to stabilise their behaviour before reintegrating to their families.



BPC Parents Mandated Order

Parents are critical in moderating the behaviour of wayward children. Hence, the Youth Court mandates some parents whose children are under the BPC Court Order to attend counselling sessions at the Centre. The sessions are designed

to counsel and equip parents with effective parenting skills. The Youth Court imposes a bond of \$1,000 or up to \$5,000 for parents to attend counselling sessions. In 2016, the Centre saw 27 parents through this programme.

BPC Investigation

Potential BPC complaint cases require independent investigative reports to be submitted to the Youth Court by staff members who are registered as Ministry of Social and Family Development Child Welfare Officers. The portfolio focuses on assessing the youth's socioemotional states, risk and protective factors as

well as home and school environments. Following these assessments, relevant recommendations and rehabilitation plans are presented in comprehensive reports to the Judge, who will then make the relevant and appropriate Court Order. In 2016, 13 BPC Investigations were conducted.

Functional Family Therapy

Functional Family Therapy (FFT) is a diversionary programme that aims to assist youth and their families without resorting to the Juvenile Justice system or BPC. It is an intensive intervention strength-based programme that is built on a foundation of acceptance and respect, comprising an average of 12 to 14 sessions, spanning three to five months.

At its core is a focus on assessment and intervention to address risk and protective factors within and outside of the family that impact the adolescent and his or her adaptive development.

The programme works primarily with youth aged between 11 and 18 with behavioural and/or emotional problems. The sessions are conducted both at the Centre and in the client's home.

In 2016, four probationers went through the programme with the Centre. The two staff members who are trained as therapists will continue to be trained and supervised by FFT LLC until 2017. There are plans to train two more staff members in the programme and employ the model to serve more clients in diversionary programmes.

Guidance Programme

The Guidance Programme is a six-month police diversionary programme for youth petty offenders. Its objective is to ensure that the youth recognise the severity of their actions and the consequences of a repeat offence. Group work sessions conducted for parents and youth in the programme include talks on topics such as 'Effective Communication' and 'Choices and Consequences'.

In 2016, 32 cases were handled. Enrichment programmes such as art and craft, grooming and music workshops were introduced to provide youth a more holistic and engaging experience. The youth were also invited to view behind-thescenes of various jobs.



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Thank you for being supportive, understanding my daughter and helping us through this one year.

Mother of a 15-year-old who underwent the BPC programme

Our Work 43



Our Volunteers, Donors and Staff



Singapore Children's Society owes much to the

dedication and commitment

of our volunteers and donors, who strive to make a difference in the lives of children in need.

Let us not forget our staff who at times, go beyond the call of their duties to bring smiles to their charges. Some individuals have contributed for almost a lifetime while some corporate partners choose to support specific projects. Through a diverse range of activities, staff, volunteers and donors all come together to protect the physical, mental and emotional well-being of our children. This brings about real and lasting changes, not only for the children and youth, but also for their families.



3.1 Congratulations to the Recipients of Singapore Children's Society Awards 2016

Inaugurated in 1982, the annual Singapore Children's Society Awards formally recognises the dedication and generosity of the many volunteers and donors whose contribution has helped build a better life for the children under our care. In 2016, 52 awards were conferred to individuals and companies who have contributed to the Society.

Platinum Service Award

Mr Tay Chiew Teck

Gold Service Award

Mr Chan Eng Thai

Ms Sherrine Teoh Shi Xian

Silver Service Award

Ms Chang Rui Hua

Ms Char Hsing Yu

Ms Clara Kwek

Mrs Georgina Ong Geok Lian

Ms Jezabel Teo Tze Shyn

Dr Lim Lee Ching

Dr Magdalene Chan Oi Yoke

Mrs Pek-Quek Swee Hee

Mr Tan Meng Chee

Mr Thomas Ting

Mdm Tong Peck Cheng

Platinum Award

Mr Alvin Yapp

Ministry of Education

Gold Award

Air Line Pilots Association – Singapore (ALPA-S)

American Association of Singapore

Amway (Singapore) Pte Ltd

C.K. Tang Limited

Far East Organization

Mr Gary Tang Kee Heng

Global Day of Prayer

Hong Leong Foundation and Hong Leong Group

Mr Jason Tang Chuan Ann

Khoo Chwee Neo Foundation Ltd

Mdm Lee Ying

Ministry of Social and Family Development

Noble Group Limited

Mr S. Chandra Das

SK Chemical Trading Pte Ltd

Mr Tan Suee Chieh

The Family of the Late Mdm Teo Eng Tiok

Tote Board and Singapore Pools

Silver Award

Agency for Science, Technology and Research (A*STAR)

Mr Bahren Bin Haji Sha'Ari

Mr Chong Wee Lee

CMA Mental Arithmetic Centre Pte

Ms Koh Hui-Jian

Lam Research

Mr Lee Han Chew

Mr Lim Liang Song

Ng Kim Suan Memorial Fund

Ms Oh Pei Si

Mr Paul Tan Kah Tong

Dr Peh Lai Huat

Philips-Vanheusen Foundation Inc

Project SG Continuum

Raffles Girls' School (Secondary) (Team Operation Kiwi)

Mr Stannley Lee Sung Ho

The Coffee Bean & Tea Leaf (S) Pte Ltd

The Family of the Late Mr Navroji Rustamji Mistri

3.2 Events that Promote Family Bonding

In 2016, four activities that promote family bonding or introduce new skills and experiences to our children were organised by Research and Outreach Centre, with the support of volunteers. They included an etiquette workshop, a chocolate making workshop, a parent-child educational tour to Farmart Centre, and a Christmas Party with staff from Infineon Technologies.

 On 8 September 2016, 10 children attended a chocolate making workshop at Anjali Chocolat, a chocolate boutique and atelier, where they learnt to make chocolates from scratch. The event was an eye-opener for them as they explored the techniques, tools and art of chocolate making. The attendees took home with them boxes of their delicious creations.



 Staff members from Spire Consultancy organised an educational tour at Farmart Centre for 21 parents and children on 22 October 2016. The resident farmer, Uncle William, shared his passion in quail farming with the attendees who later got to feed bull frogs, chicks and goats. The children were all happy faces after a day of fun and learning, while the parents took home packets of fresh chicken eggs as souvenirs from the farm.



3.3 Hear What They Say

The commitment of time and talent from volunteers is a valuable gift. They genuinely care to help others. Their dedicated and sharing hearts are touching and encouraging. It is always our privilege and pleasure to know that they are there to support us in helping children who are in need. We truly appreciate it.

Dr Siew Lai Keun, Director, Student Care Centre (Henderson)

The love, care and concern you so spontaneously showered on every one of your young charges can only lead one to conclude that this is more than a job to you – it is more of a calling. I salute you for your good work in preparing them for the opportunities and challenges ahead.

Mr Lim Kim Seng, a volunteer with Children Service Centre

I enjoyed the group work. It was nice to hear from other parents and realise that I am not the only one struggling. I also get to learn new ideas from them and spend time with my children during the Guidance Programme.

Mother of a child under the Guidance Programme

My experience volunteering at Singapore Children's Society has been incredibly fulfilling. I had the opportunity to not only apply my knowledge in psychology in real-world situations that had tangible impacts on the Society's services for children, youth and families in need, but also learn new skills.

Ms Darrell Loh, a volunteer with Research and Outreach Centre

CABIN Club is like a big family that I can always go to whenever I am in need, acting as a spiritual support for me. The social workers are trustworthy and caring. It allowed me to be mentally strong and well-rounded in various aspects, enabling me to accept the challenges ahead.

Ng Wen Xuan, 16, member of Project CABIN at Manjusri Secondary School

The Centre has changed my perspectives in life and helped me cope with my problems at home, transforming me into a better person.

Samuel, 17, member of RoundBox @ Singapore Children's Society The Self-esteem Assembly Talk helped me to understand that everyone has different strengths and that we should learn to accept them and be proud of ourselves for who we are.

A student participant of the Self-esteem Assembly Talk

I enjoy interacting with the residents and staff at Sunbeam Place, and am appreciative of the opportunity to volunteer at the Home. I truly experienced what it meant by 'it is more blessed to give than to receive'.

Mr Sim Wei Xiong, a volunteer with Sunbeam Place

The facilitators at Project Invest were attentive to our problems and provided detailed advice on how to handle certain situations. My bonds with my children have since improved and I am really grateful for all the help and advice rendered by social workers at Family Service Centre (Yishun).

Mdm Sally, a participant of Project Invest

I think that YouthGIG is a good platform for us to find out who needs our help. We become better persons by showing care and concern to the

> Loo Shi Hua, 13, member of GIG @ JYC since October 2015

community.

As I am often busy with work, I feel at ease to know where my daughter is hanging out after school. I was also surprised when she cooked sambal kang kong for me, and shared that she learnt it at VOX @ Singapore Children's Society.

Parent of member of VOX @ Singapore Children's Society

Facts and Figures



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Let him harness the wind and soar, With poise and every confidence*

"

^{*} Adapted from 'Make Me a Child' by Prof Woo Keng Thye

4.1 Service Statistics

Our Range of Services	Centre	Service Category	2015	201
Children's Camp	Children Service Centre	Children and Youth Services	57	60
Children's Day Celebration	Children Service Centre	Children and Youth Services	49	130
Choo Choo Train	Children Service Centre	Children and Youth Services	0	260
KidzFEST	Children Service Centre	Children and Youth Services	102	0
KidzHOPE (reacHing Out, helPing familiEs)	Children Service Centre	Children and Youth Services	28	0
KidzPAL (Kids Play and Learn) *	Children Service Centre	Children and Youth Services	1,440	53
KidzREACH @ Siglap	Children Service Centre	Children and Youth Services	56	34
KidzSHinE @ Bedok (Seeing Hope in Every Kid)	Children Service Centre	Children and Youth Services	52	56
KidzUNITE	Children Service Centre	Children and Youth Services	14	0
Making Friends Workshop	Children Service Centre	Children and Youth Services	6	0
Camp V-Nest	Family Service Centre (Yishun)	Children and Youth Services	30	34
Casework and Counselling	Family Service Centre (Yishun)	Family Services	619	449
Children's Day Celebration	Family Service Centre (Yishun)	Children and Youth Services	46	31
Children's Medical Fund	Family Service Centre (Yishun)	Family Services	25	22
Community Outreach Events	Family Service Centre (Yishun)	Research and Advocacy	127	102
EUREKA!	Family Service Centre (Yishun)	Children and Youth Services	8	0
Family Day	Family Service Centre (Yishun)	Family Services	118	92
IRS (Information Referral Service)	Family Service Centre (Yishun)	Family Services	791	707
			•	•
LEAP (Let Every Aspect Progress)	Family Service Centre (Yishun) / Children Service Centre	Children and Youth Services	56	12
Project Invest	Family Service Centre (Yishun)	Family Services	32	23
Storm Riders	Family Service Centre (Yishun) / Children Service Centre	Children and Youth Services	55	33
Sunbeam Friends Club	Family Service Centre (Yishun) / Children Service Centre / Student Care Centre (Henderson)	Children and Youth Services	142	124
KidzREACH @ Taman Jurong	Jurong Youth Centre	Children and Youth Services	64	0
TeenStart	Jurong Youth Centre	Children and Youth Services	537	316
TeenzLife *	Jurong Youth Centre	Children and Youth Services	240	0
TweenStart	Jurong Youth Centre	Children and Youth Services	0	111
TweenzLife *	Jurong Youth Centre	Children and Youth Services	1,362	60
YouthGIG	Jurong Youth Centre	Children and Youth Services	66	30
Child Abuse and Neglect Prevention Talk #	Research and Outreach Centre	Research and Advocacy	0	67
Community Outreach Events #	Research and Outreach Centre	Research and Advocacy	3,540	1,52
Compulsory Education Casework	Research and Outreach Centre	Vulnerable Children Services	67	65
	Research and Outreach Centre	Children and Youth Services	1,367	2,52
KidzLive: I Can Protect Myself # Pre-school Education Outreach and Casework	Research and Outreach Centre	Vulnerable Children Services	519	637
	Research and Outreach Centre		·	•
Project LADDER Singapore Children's Society Lecture #	Research and Outreach Centre	Family Services	251	329
,		Research and Advocacy	189	132
Character Development Programme *	Student Care Centre (Henderson)	Children and Youth Services	95	117
Choo Choo Train	Student Care Centre (Henderson)	Children and Youth Services	201	169
KidzREACH @ Henderson	Student Care Centre (Henderson)	Children and Youth Services	55	58
KidzREACH @ Jalan Kukoh	Student Care Centre (Henderson)	Children and Youth Services	41	31
KidzSHinE @ Henderson (Seeing Hope in Every Kid)		Children and Youth Services	64	71
Parenting Talks and Workshops *	Student Care Centre (Henderson)	Family Services	0	10
Student Care	Student Care Centre (Henderson)	Children and Youth Services	55	58

Facts and Figures 51

4.1 Service Statistics

Our Range of Services	Centre	Service Category	2015	2016
Bully-Free Campaign *	Student Service Hub (Bukit Merah)	Research and Advocacy	5,831	7,642
Bully-Free Camps	Student Service Hub (Bukit Merah)	Children and Youth Services	106	157
Bully-Free Roadshow #	Student Service Hub (Bukit Merah)	Research and Advocacy	2,215	1,243
Bully-Free School Talks *	Student Service Hub (Bukit Merah)	Research and Advocacy	23,710	28,137
Bully-Free Teachers' Training *	Student Service Hub (Bukit Merah)	Research and Advocacy	254	160
iNSPIRE Fund	Student Service Hub (Bukit Merah)	Children and Youth Services	408	383
Parenting Talks and Workshops *	Student Service Hub (Bukit Merah)	Family Services	47	231
Project CABIN	Student Service Hub (Bukit Merah)	Children and Youth Services	7,073	6,240
Singapore Children's Forum #	Student Service Hub (Bukit Merah)	Research and Advocacy	437	0
Tinkle Friend Camp	Student Service Hub (Bukit Merah)	Children and Youth Services	0	136
Tinkle Friend Helpline	Student Service Hub (Bukit Merah)	Children and Youth Services	1,468	1,324
Tinkle Friend Online Chat	Student Service Hub (Bukit Merah)	Children and Youth Services	2,052	2,469
Vulnerable Witness Support Programme @ Family Justice Court	Student Service Hub (Bukit Merah)	Children and Youth Services	0	19
Vulnerable Witness Support Programme @ State Court	Student Service Hub (Bukit Merah)	Vulnerable Children Services	7	8
Sunbeam Place After-care Cases ^	Sunbeam Place	Family Services	128	85
Sunbeam Place Residents	Sunbeam Place	Vulnerable Children Services	82	87
Children and Youth Programme *	Talks and Workshops Programmes	Children and Youth Services	8,437	14,557
Family Life Education Programme *	Talks and Workshops Programmes	Family Services	696	360
MOE Teacher's Training *	Talks and Workshops Programmes	Research and Advocacy	0	70
Project Relate *	Talks and Workshops Programmes	Family Services	11	62
Casework and Counselling	VOX @ Singapore Children's Society	Children and Youth Services	0	88
Drop-in Service (members)	VOX @ Singapore Children's Society	Children and Youth Services	35	175
Project Vantage	VOX @ Singapore Children's Society	Children and Youth Services	50	660
Project Venture	VOX @ Singapore Children's Society	Children and Youth Services	87	211
Project Vessel	VOX @ Singapore Children's Society	Children and Youth Services	28	165
BeaconWorks	Youth Service Centre (Toa Payoh)	Family Services	14	12
BPC Investigation	Youth Service Centre (Toa Payoh)	Family Services	13	13
BPC Parents Mandated Order	Youth Service Centre (Toa Payoh)	Family Services	32	27
BPC Pre-complaint Mediation	Youth Service Centre (Toa Payoh)	Family Services	125	139
BPC Pre-complaint Screening	Youth Service Centre (Toa Payoh)	Family Services	433	363
BPC Statutory Supervision Order	Youth Service Centre (Toa Payoh)	Family Services	16	7
Family Day	Youth Service Centre (Toa Payoh)	Family Services	243	137
Functional Family Therapy	Youth Service Centre (Toa Payoh)	Family Services	7	4
Guidance Programme	Youth Service Centre (Toa Payoh)	Vulnerable Children Services	101	32
RoundBox	Youth Service Centre (Toa Payoh)	Children and Youth Services	225	239
	for Public Education and Targ		49,871	56,94
		T. (- (47.066	17.22
		Total for Direct Services	17,066	17,224

^{*} These are Targeted Talks Programmes.

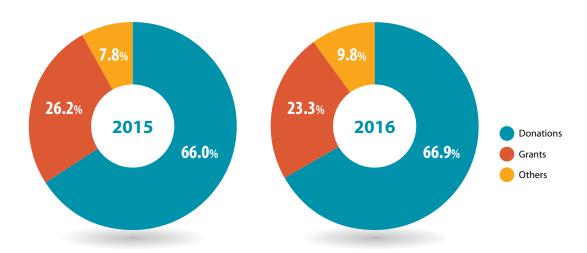
Note: Singapore Children's Society is committed to reaching out to children, youth and families in need via our range of services. The above data includes both primary and secondary services based on our four categories, namely Vulnerable Children Services, Children and Youth Services, Family Services, and Research and Advocacy.

[#] These are Public Education Programmes.

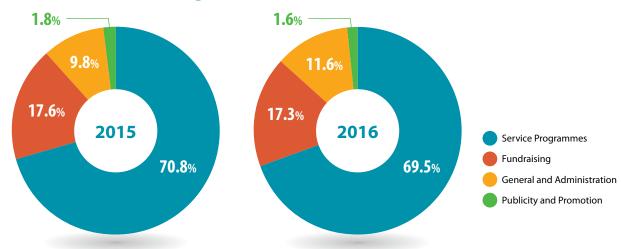
[^] Figures captured from 2015 are discharged beneficiaries under the age of 21, while figures captured from 2016 are discharged beneficiaries under the age of 21 whose cases were followed up by Sunbeam Place.

4.2 Financial Information Summary

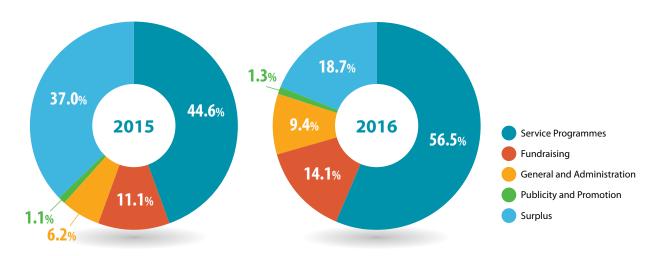
Breakdown of Total Income



Breakdown of Total Expenditure



Breakdown of Each Income Dollar



Facts and Figures 53

4.3 Audited Financial Information 2016

Balance Sheet

Balance Sheet	2015 (\$'000)	2016 (\$'000)
ASSETS		
Property, Plant and Equipment	1,083	859
Investments	9,441	14,359
Non-current Assets	10,524	15,218
Investments	17,234	18,095
Inventories	10	9
Other receivables	1,761	1,346
Other assets	118	591
Cash and cash equivalents	50,277	48,665
Current Assets	69,400	68,706
Total Assets	79,924	83,924
FUNDS AND RESERVES		
General Fund	57,760	61,896
Family Service Centre (Yishun)	0	-80
Safe and Strong Families – Reunification	0	-6
Sunbeam Place	-1,462	-1,949
Other Reserves	610	1,138
Unrestricted Fund	56,908	60,999
Children's Medical Fund (CMF)	20,475	20,694
ComCare Fund	10	10
Family Service Centre (Yishun)	58	0
Madam Ho Yun Wai Fund	500	500
Professor S.S. Ratnam Memorial Fund	251	255
The Straits Times School Pocket Money Fund	122	41
Other Reserves	-112	-47
Restricted Fund	21,304	21,453
Total Funds and Reserves	78,212	82,452
LIABILITIES		
Other liabilities	322	322
Non-current Liabilities	322	322
Trade and other payables	1,167	957
Other liabilities	223	193
Current Liabilities	1,390	1,150
Total Liabilities	1,712	1,472
Total Funds, Reserves and Liabilities	79,924	83,924

The Society is governed by the Executive Committee which is the final authority and has overall responsibility for policy making and governance. Members of the Executive Committee are volunteers and receive no monetary remuneration for their contribution.

The Society has in place a conflict of interest policy in its Code of Conduct. All members of the Executive Committee and senior management are required to declare their interests annually.

Income and Expenditure Statement

Income	2015	2016 (\$'000)	% Breakdown of Receipts		
	(\$'000)		2015	2016	
Donations	14,517	13,064	66.0%	66.9%	
Grants	5,759	4,540	26.2%	23.3%	
Others	1,707	1,923	7.8%	9.8%	
Total Income	21,983	19,527	100%	100%	

Expenditure	2015	2016 (\$'000)	% of Total Income	
	(\$'000)		2015	2016
Service Programmes	9,809	11,040	44.6%	56.5%
Fundraising	2,436	2,749	11.1%	14.1%
General and Administration	1,365	1,844	6.2%	9.4%
Publicity and Promotion	245	247	1.1%	1.3%
Total Expenditure	13,855	15,880	63.0%	81.3%
Surplus of Income over Expenditure	8,128	3,647	37.0%	18.7%

Reserves Policy

Singapore Children's Society will raise funds to support our current and future services to reach out to more children, youth and families in need, up to a maximum of five times our projected future gross operating expenses. Such funds do not include funds specified for restricted use.

Auditor: RSM Chio Lim LLP Key Bankers: CIMB, Credit Suisse, DBS, OCBC and UOB

Annual Remuneration of Top Three Management Staff

A	Number of Management Staff		
Annual Remuneration	2015	2016	
\$100,001 to \$200,000	2	2	
\$200,001 to \$300,000	1	1	

Note: Includes basic salary, bonuses, allowances and the employer's contribution to Central Provident Fund.

Facts and Figures 55

4.4 Major Donors

\$100,000 and above

CHILDREN'S CHARITIES
ASSOCIATION OF
SINGAPORE
GTOKEN PTE LTD
IN MEMORY OF THE LATE
WANG CHAN FOO
OVERSEA-CHINESE BANKING
CORPORATION LIMITED
SINGAPORE POOLS PTE LTD
SINGAPORE TOTALISATOR
BOARD

\$50,000 to \$99,999

BORNEO MOTORS
(SINGAPORE) PTE LTD
FAR EAST ORGANIZATION
HONG LEONG HOLDINGS
LIMITED
IN MEMORY OF THE LATE
LEONG TAK ENG
IN MEMORY OF THE LATE
TEO ENG TIOK
LAM RESEARCH
FOUNDATION
NOBLE RESOURCES
INTERNATIONAL PTE LTD
SERIAL SYSTEM LTD
YANG HUI XING

\$20,000 to \$49,999

A T GLOBAL INVESTMENT PTE LTD AIR LINE PILOTS ASSOCIATION SINGAPORE (ALPA-S) AMERICAN ASSOCIATION OF **SINGAPORE BANK OF SINGAPORE LTD** CHOO KIM SENG **CHYE JOO CONSTRUCTION** PTE LTD CMA MENTAL ARITHMETIC CENTRE PTE LTD CME GROUP SINGAPORE **OPERATIONS PTE LTD** COFCO AGRI CAPITAL PTE CONRAC ASIA DISPLAY PRODUCTS PTE LTD FOORD ASSET MANAGEMENT (SINGAPORE) PTE LTD **GIMS & ASSOCIATES PTE LTD HOGAN LOVELLS LEE & LEE** IN MEMORY OF THE LATE LOO SOON HUA LAW CHAU LOON ALAN LEE BON LEONG LEE RECYCLING

LIM LIANG SONG MINISTRY OF SOCIAL AND **FAMILY DEVELOPMENT** MOHAN K VASWANI NG KAR LING OON ALBERT PAP COMMUNITY **FOUNDATION** RRJ MANAGEMENT (S) PTE LTD SAFRA NATIONAL SERVICE ASSOCIATION TAKA JEWELLERY PTE LTD TAN JIT TENG JONATHAN TAN KAH TONG PAUL TANG KEE HENG GARY **TECK HIEN ENGINEERING** PTE LTD THE COFFEE BEAN & TEA LEAF (S) PTE LTD TTJ DESIGN & ENGINEERING PTE LTD UNITED ENGINEERS LIMITED **VENDA ENGINEERING &** TRADING PTF LTD WINNER ENGINEERING PTE ITD YEO KHEE SONG ROLAND

LIEW WING KONG RONALD

\$10,000 to \$19,999

ABWIN PTE LTD

ACS MANAGEMENT CONSULTANTS PTE LTD AGENCY FOR SCIENCE, **TECHNOLOGY AND** RESEARCH (A*STAR) ALL ABOUT ED LLP ALTRUS PTE LTD ANG MFI VIN ARISE TECH PTE LTD ASIA EXCEL PTE LTD B AND B FOONG PTE LTD (MERIDIAN DENTAL CENTRE) BARTLEY SECONDARY **SCHOOL** BENGAWAN SOLO PTE LTD **BROADWAY FOOD CENTRE** (HOLDINGS) PTE LTD C K HOLDINGS (2003) PTE ITD CHAN HIAN SIANG **CHARLES & KEITH** (SINGAPORE) PTE LTD CHEE WEE KIONG CHENG MENG FURNITURE GROUP (PTE) LTD **CHENG WEE HONG** CHEOW KIAN POH GARY **CHEOW KIAN SENG**

CHUA KEE TEANG CHUATIAT SIONG CIVIL TECH PTE LTD COMMUNITY SERVICE PROJECTS PTE LTD CRESTAR ENTERPRISE PTE LTD DJAFAR WIDJAJA **DTZ FACILITIES & ENGINEERING (S) LIMITED** E COMBI SERVICES PRIVATE LIMITED **EARLY YEARS EDUCATIONAL** SERVICES PTF LTD **EFFISSIMO CAPITAL** MANAGEMENT PTE LTD EMMA II PTE LTD (EVOLVE MIXED MARTIAL ARTS) **ETONHOUSE PRE-**SCHOOL PTE LTD (223@ MOUNTBATTEN) **EXPAND CONSTRUCTION** PTF LTD FORTE EMPLOYMENT SERVICES PTE LTD FUJITSU ASIA PTE LTD GIACOMO CI FRICI **GUY HARVEY SAMUEL** HCS ENGINEERING PTE LTD HERBALIFE INTERNATIONAL SINGAPORE PTE LTD HO LEE GROUP PTE LTD HOE KEE HARDWARE PTE ITD **HSUEN CHOW PTE LTD HUP KIONG PTE LTD** IC VISION PTE LTD IN LOVING MEMORY OF THE LATE ZHANG YAO MING & ZHANG YAO BIN INTER ISLAND MANPOWER PTF LTD INTERNATIONAL ASSOCIATION FOR SCHOLASTIC EXCELLENCE ISAAC MANASSEH MEYER TRUST FUND ISOTEAM LTD JOSEPH GRIMBERG KAREXPARTS PTE LTD KEN-PAL (S) PTE LTD KHOO CHWEE NEO FOUNDATION LTD KHOO WOOI CHEE JAMES

CHEW YIN SANG DENNIS

CHONG LO LAN PEARLYN

CHUA BUAN LING ALICIA

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Facts and Figures 57

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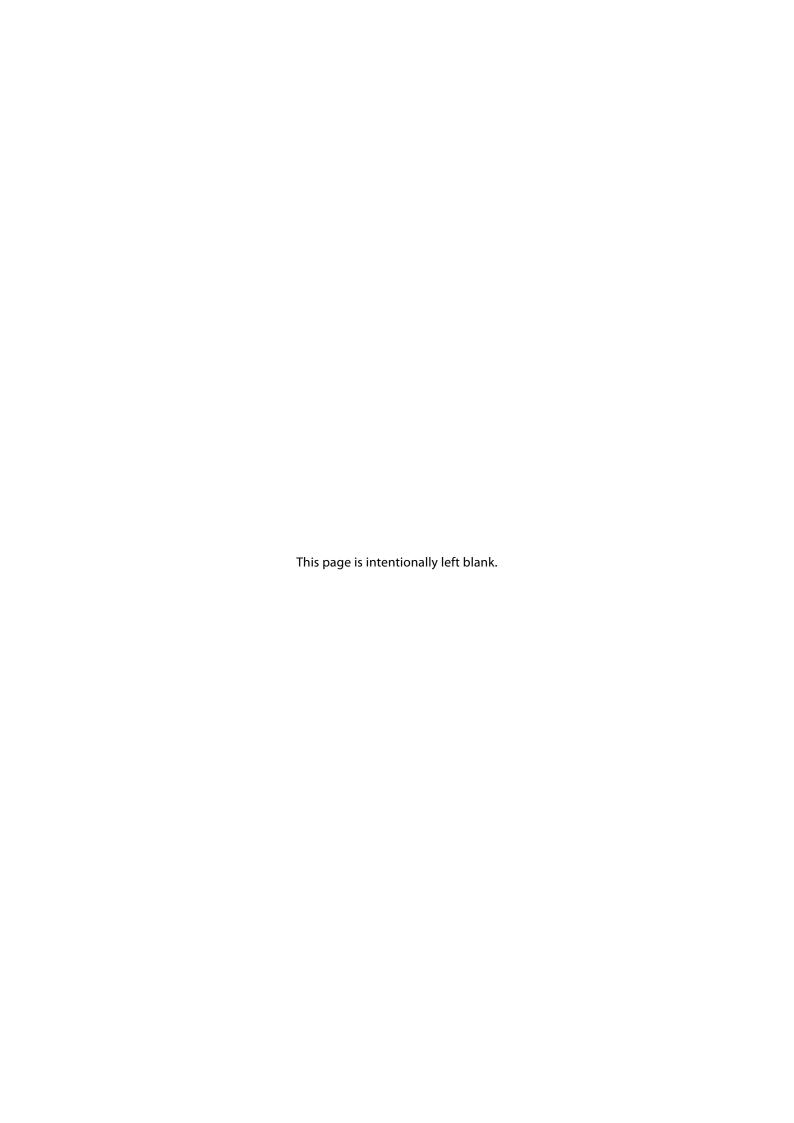
Facts and Figures 59

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4.5 Our Accolades

- Charity Transparency Awards 2016
- President's Award for Social Impact 2014
- NCSS Outstanding VWO Award in Innovation (Special Mention) 2010
- Singapore Quality Class Award 2010
- Singapore Prestige Brand Award (Special Merit) 2009
- NVPC Non-Profit Organisation Award 2004
- Asia Pacific NGO Award (3rd Runner Up) 2004
- UNAS Most Outstanding Civic Organisation of Singapore Award 1982 and 1984



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OUR SERVICE CENTRES

Children Service Centre

Block 529 Bedok North Street 3 #01-570 Singapore 460529 Tel: 6448 6658 Fax: 6448 9896

Family Service Centre (Yishun)

Block 107 Yishun Ring Road #01-233 Singapore 760107 Tel: 6753 7331 Fax: 6753 2697

Jurong Youth Centre

DEN @ JYC Block 554 Jurong West Street 42 #01-349 Singapore 640554 Tel: 6563 0593

GIG @ JYC

Block 552 Jurong West Street 42 #01-321 Singapore 640552 Tel: 6566 6989 Fax: 6566 6386

Research and Outreach Centre

9 Bishan Place Junction 8#05-02 Singapore 579837Tel: 6358 0911 Fax: 6358 0936

RoundBox @ Singapore Children's Society

OnePeople.sg 381 Toa Payoh Lorong 1 #01-12 Singapore 319758 Tel: 6259 3735 Fax: 6255 7106

Student Care Centre (Henderson)

Block 129 Bukit Merah View #01-174 Singapore 150129 Tel: 6278 7856 Fax: 6278 0191

Student Service Hub (Bukit Merah)

Block 91 Henderson Road #01-112 Singapore 150091 Tel: 6276 5077 Fax: 6276 5075

Sunbeam Place

28 Hong San Terrace Singapore 688247 Tel: 6462 3477 Fax: 6462 3371

Talks and Workshops Programmes Centre

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VOX @ Singapore Children's Society

Block 44 Chai Chee Street #01-108 Singapore 461044 Tel: 6443 4139

Youth Service Centre (Toa Payoh)

Block 109 Toa Payoh Lorong 1 #01-316 Singapore 310109 Tel: 6253 1124 Fax: 6256 9443

Appropriate Adult Scheme for Young Suspects

Email: aays@childrensociety.org.sg

Children's Medical Fund

Tel: 6481 5913

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General Enquiries

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- www.walkforourchildren.sg